



Richard Mould
Head of Procurement, HS2
Procuring projects
successfully using NEC3



# **HS2** summary





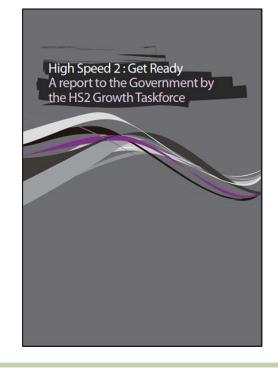
- HS2 Ltd is the company responsible for developing and promoting Phase One of Hs2
- The Government gave the go-ahead for a High Speed Rail network called High Speed Two (HS2) on 10 January 2012
- HS2 will be a Y-shaped rail network providing direct, high capacity high speed rail links between London and Birmingham and onto Manchester and Leeds.
- HS2 key stats:
  - 330 miles of new track
  - 9 HS2 stations 4 new stations
  - Up to 18 trains per hour in each direction, running on HS2 and existing lines
  - Up to 225 mph (360kph)
  - Budget of £42.6bn (incl. £14.4bn contingency)



# **HS2 PLUS and Growth Taskforce Report**







## David Higgins' Report 'HS2 PLUS':

http://assets.hs2.org.uk/sites/default/files/inserts/Higgins%2 OReport%20-%20HS2%20Plus.pdf

# David Higgins' Report 'HS2 PLUS' Supporting Slides:

http://assets.hs2.org.uk/sites/default/files/inserts/Higgins%2 OReport%20Supporting%20Slides 0.pdf

## **HS2 Growth Taskforce Report:**

https://www.gov.uk/government/uploads/system/uploads/atachment\_data/file/294851/hs2-get-ready.pdf



# **HS2** Timeline – The story so far



## Today

## January 2013

- Publication of the Government's initial route, stations and depot preferences for Phase Two
- Consultation on Exceptional Hardship Scheme for Phase Two

#### Summer 2013

- Consultation on preferred route, stations and depots for Phase Two launches
- Safeguarding for Phase One
- Desktop study completed on supply base
- Initial workshops with supply base

## Spring 2014

Phase One Market Engagement launches

#### Autumn 2014

 Second Supply Chain Conference

2014

## 2012

## 2013

#### 2012

- Government decision to proceed with high speed rail and decision on preferred route for Phase One
- Environmental Scope and Methodology, Property Compensation and Safeguarding consultations
- Phase Two station and route options submitted to Secretary of State

## Spring 2013

- Informal Engagement activities including preparation for public consultation for Phase Two
- Paving Bill and draft
   Environmental Statement
   and design refinements
   consultations for Phase
   One

#### Autumn 2013

- Hybrid Bill submitted to Parliament
- Property compensation re-consultation for Phase One
- Supply Chain Conference in Birmingham



# **Proposed Work Packaging Approach**



Package	Upper value for all packages in category (£m)	Summary Approach
Tunnels	2,900	4 main packages of work, geographically based with interfaces determined by tunnel type and construction methodology.
Surface Route	2,700	3 to 6 main packages of work, geographically based with interfaces taking into account engineering issues.
Stations	2,600	4 main packages (one main per station), but with the Option of combining the Birmingham stations and splitting Euston into several packages.
Enabling Works	600	New framework agreement established, using 'Lots' for different work types and locations.
Railway Systems	1,500	4 to 6 route-wide packages, functionally based with number of systems per package based on market capability and technical interfaces.
Design Services	350	Multi-disciplinary packages to progress design to a level appropriate to the contracting strategy and provide on-going Employer's agent duties as required.
Rolling Stock, Depots and Signalling	2,000+	Single package, with location of depots to be established by HS2 Ltd.



# **Indicative contracting strategy**



Package	Contract	Approach
Tunnels	ECI based on NEC3	<ul> <li>Employer prepares Preliminary Design to approximately RIBA C / GRIP3. (See Appendix 3 on page 25 for further detail)</li> <li>Early Contractor Involvement (ECI), i.e., an integrated contractor and designer team appointed under an incentivised 2-stage contract with a break point between stages 1 and 2.</li> <li>Stage-1: develop design, construction planning and agree works price</li> <li>Stage-2: detailed design and build</li> </ul>
Surface Route	ECI based on NEC3	Same approach as tunnels.
Stations	ECI based on NEC3	Same approach as tunnels.
Enabling Works	Framework based on NEC3	Amount of Employer design and NEC3 option to be tailored to the work package.
Railway Systems	ECI or D&B based on NEC3	Employer prepares a performance specification; ECI approach as tunnels; or Design and Build (D&B), i.e., an integrated contractor and designer team appointed to an incentivised 1-stage contract.
Design Services	Framework based on NEC3	Use of HS2 Ltd's existing professional services framework (PSF) pre- Royal Assent until expiry, followed by replacement with a new PSF to include design services to suit the contracting strategy.
Rolling Stock, Depots and Signalling	Bespoke	Employer prepares a performance specification. Term contract to supply and maintain the rolling stock, depots and signalling.



# **Phase One Market Engagement**



## Categories

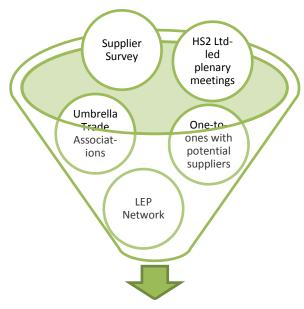
- Tunnels;
- Surface Route;
- Stations;
- Enabling Works;
- Railway Systems;
- Design Services; and
- Elements of Rolling Stock, Depots & Signalling.

## **Topics**

- Examining the work packaging approach;
- Understanding market constraints and supply chain risks;
- Optimising contracting mechanisms for both HS2 and the supply market;
- Encouraging innovation;
- Driving SME engagement; and
- Embedding sustainability into procurement.



## Market Engagement Channels



**Updated Procurement Strategy** 

**Supply Chain Conference 2014** 





# **Phase One Market Engagement**

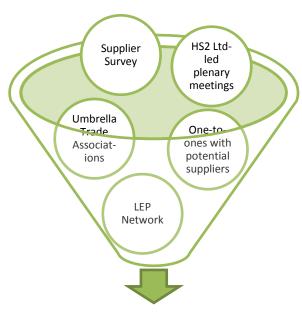


**400** Suppliers taking part as a direct result of the market engagement

Seminars arranged with Umbrella Trade Associations

Regional Local Enterprise
Partnership seminars arranged

## Market Engagement Channels



**Updated Procurement Strategy** 

**Supply Chain Conference 2014** 



# **Engaging with the Market - Existing Networks**

























**Engaging with the Market** 

nec

- Industry Days
- Meet the Contractor Days
- Supply Days





# **Phase One Market Engagement**



## Market Engagement Channels

Supplier Survey via the following link:

https://hs2.bravosolution.co.uk

Supplier Survey

HS2 Ltd-led plenary meetings

Umbrella Treade One-to-Associations ones with potential suppliers

LEP Network

Updated Procurement Strategy

**Supply Chain Conference 2014** 

**Policy Document** 

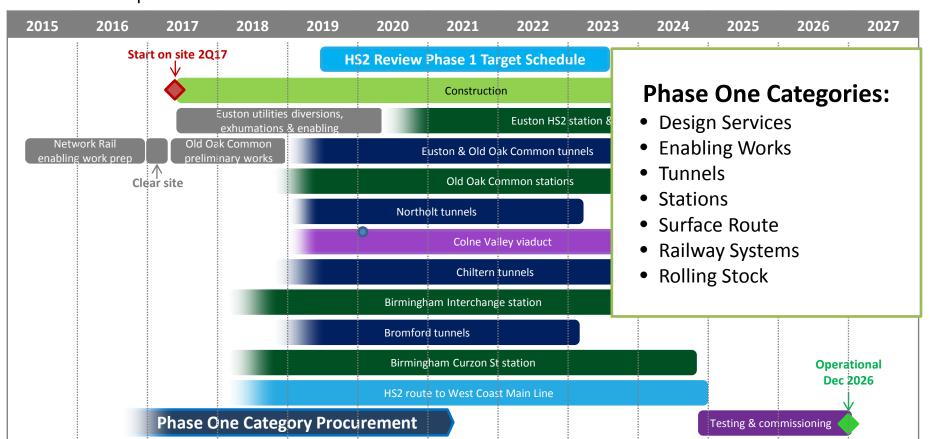
**Supplier Guide** 

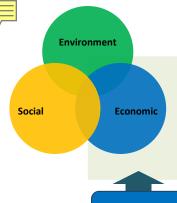


# **Indicative programme plan – Target 2026**



- Target completion for December 2026 operational service
- Dependent on Parliamentary process and powers granted by Royal Assent
- Depot relocation and start on site at Euston and Old Oak Common are critical





## **Hs2 Balanced Scorecard for Procurement**

#### **HS2 Vision**

The new North-South rail link is an engine for growth. It will revitalise Britain's rail network to provide the capacity and connectivity we need to drive national and regional competitiveness.

The HS2 programme will set the standard for the delivery of transport systems and infrastructure by:

- Engaging with all our stakeholders fairly
- Delivering value through the effective management of the design and build programme
- Building and operating a safe, sustainable and reliable system to provide exceptional levels of service to passengers

## Value For Money

## Strategic **Themes**

## Safety & Security Safe and Secure

#### Benchmark for **Delivery &** Operational Excellence

Sustainable

construction

standards

(BREEAM)

Route capacity and

availability

Reliable & Resilient

Railway System

Efficient Design

# Regions

### **Design For Passengers**

Passenger Journey

Time

Travel Best

Practise

benchmarks

exceeded

Effective

integration with

other transport

modes & facilities

## Skills & **Employment**

Ensure availability

of skilled

workforce

Create

opportunities

equally and

inclusively

On Budget

**Critical Success Factors** 

during design. build and operation

Health,

New standard for safety performance

Prevent injury & manage risks

Health and wellbeing of workforce

# **Environment**

No net loss in biodiversity

Minimise environmental and social impact of works

Sustainable sourcing and use of materials

> Zero environmental incidents

Minimise carbon footprint

# **Vibrant City**

Regeneration at station sites

Regional development supported

Maximise business growth/ minimise

disruption

Fully accessible for travelling population

Increased market share for railway

**On Time** 

Maintain critical path and achieve key milestones

Delivery under budget

Commercially viable railway to operate & maintain

Modern Methods of Construction (MMC)

## **Enablers**



Incentives, Collaboration, Innovation, Risk Ownership, Integration, Transparency

Benchmarks for Design & Delivery established within Awarded Tender Setting standards and expectations

#### Standard set of KPI measures

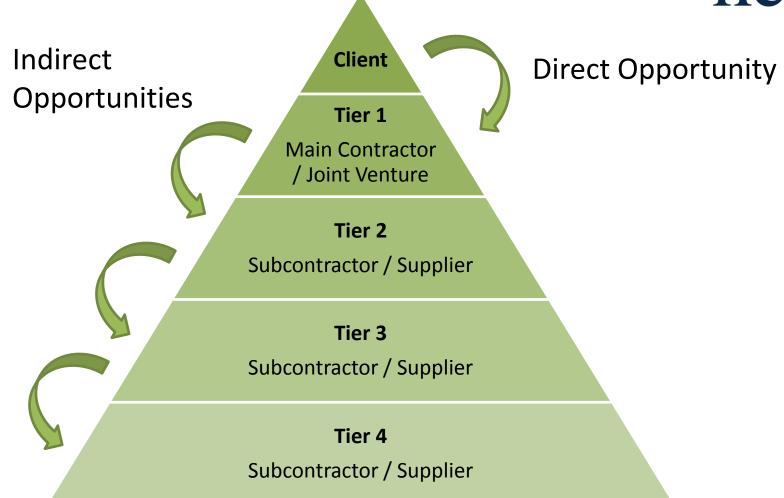
Are we getting what we expected?





# **Supply Chain Structure**







# **HS2 Potential Supply Chain Map**





 Over 1,600 potential suppliers, plus over 60 suppliers in Northern Ireland

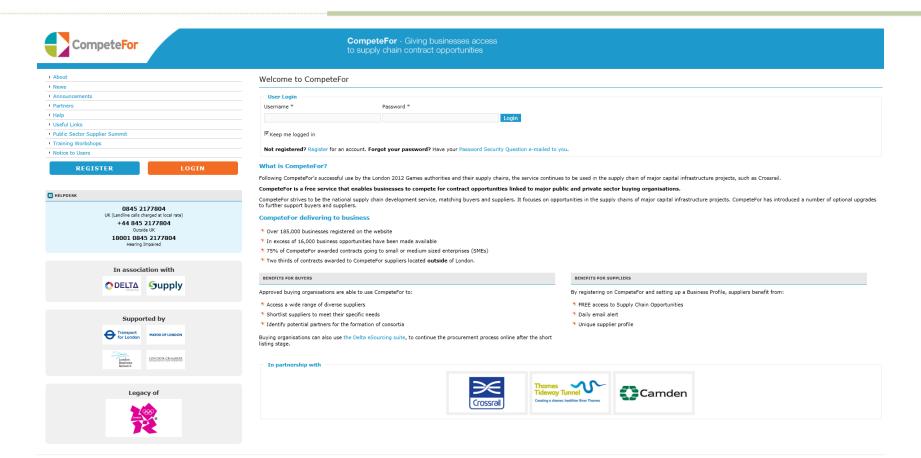
## Sources:

- Supply Chain Conference registered suppliers
- Crossrail suppliers
- CECA suppliers
- Achilles suppliers



# **CompeteFor**

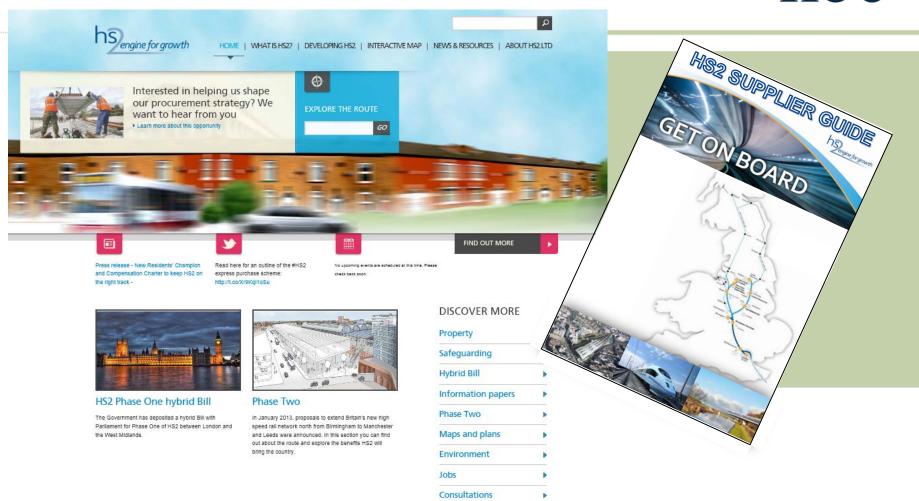






# **HS2** Website & Supplier Guide





# **How to Engage with HS2**



- Register or update your business profile on CompeteFor
- Visit <u>www.hs2.org.uk</u> to stay up to date on the latest news and events
- For any supplier queries and to receive automatic updates and information as we engage with the market, contact us at <a href="SCC@hs2.org.uk">SCC@hs2.org.uk</a>